



2015-16 public report form submitted by Oldfields Holdings Limited to the Workplace Gender Equality Agency

Organisation and contact details

Organisation	Legal name	Oldfields Holdings Limited
registration	ABN	92000307988
	ANZSIC	2299 Other Fabricated Metal Product
		Manufacturing n.e.c.
Organisation	Trading name/s	
details	ASX code (if	OLH
	relevant)	
	Postal address	PO Box 1613
		CAMPBELTOWN NSW 2560
		AUSTRALIA
	Organisation	0246450709
	phone number	
Reporting	Ultimate parent	Oldfields Holdings Limited
structure	Number of	116
	employees covered	
	in this report	
	submission	
	Other	Oldfields Pty Ltd
	organisations	Oldfields Advance Scaffold Pty Ltd
	reported on in this	Adelaide Scaffold Solutions Pty Limited
	report	





Workplace profile Manager

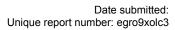
Managan againstianal astanasias	Deposition level to CEO	Employment status		N	o. of employees		
Manager occupational categories	Reporting level to CEO	Employment status	F	М	Total employees		
		Full-time permanent	0	1	1		
		Full-time contract	0	0	0		
CEO/Head of Business in Australia	0	Part-time permanent	0	0	0		
		Part-time contract	0	0	0		
		Casual	0	0	0		
		Full-time permanent	0	0	0		
Kou managament negrannal		Full-time contract	0	0	0		
	1	Part-time permanent	0	1	1		
		Part-time contract	0	0	0		
		Casual	0	0	0		
Key management personnel		Full-time permanent	0	0	0		
		Full-time contract	0	0	0		
	-1	Part-time permanent	0	0 1 1			
		Part-time contract 0 0					
		Casual	0	0	0		
		Full-time permanent	0	1	1		
		Full-time contract	0	0	0		
Other executives/General managers	-1	Part-time permanent	0	0	0		
<u> </u>		Part-time contract	0	0	0		
ther executives/General managers		Casual	0	0	0		
		Full-time permanent	1	4	5		
		Full-time contract	0	0	0		
Senior Managers	-1	Part-time permanent	1	0	1		
•		Part-time contract	0	0	0		
		Casual	0	0	0		
	İ	Full-time permanent	2	8	10		
		Full-time contract	0	0	0		
Other managers	-2	Part-time permanent	0	0	0		
-		Part-time contract	0	0	0		
		Casual	0	0	0		
Grand total: all managers	•	-	4	16	20		





Non-manager

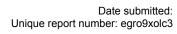
Non-manager occupational	Employment		cluding graduates and ntices)		aduates (if icable)		prentices (if icable)	Total
categories	status	F	M	F	М	F	М	employees
	Full-time permanent	3	1	0	0	0	0	4
	Full-time contract	0	0	0	0	0	0	0
Professionals	Part-time permanent	2	0	0	0	0	0	2
	Part-time contract	0	0	0	0	0	0	0
	Casual	1	0	0	0	0	0	1
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Technicians and trade	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Community and personal service	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	6	5	0	0	0	0	11
	Full-time contract	0	0	0	0	0	0	0
Clerical and administrative	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	1	0	0	0	0	0	1
	Full-time permanent	0	13	0	0	0	0	13
Sales	Full-time contract	0	0	0	0	0	0	0
	Part-time permanent	0	0	0	0	0	0	0







Non-manager occupational categories	Employment status		cluding graduates and ntices)		aduates (if		prentices (if icable)	Total employees
Categories		F	M	F	M	F	М	employees
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	0	4	0	0	0	0	4
	Full-time contract	0	0	0	0	0	0	0
Machinery operators and drivers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
	Full-time permanent	5	18	0	0	0	0	23
	Full-time contract	0	0	0	0	0	0	0
Labourers	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	37	0	0	0	0	37
	Full-time permanent	0	0	0	0	0	0	0
	Full-time contract	0	0	0	0	0	0	0
Others	Part-time permanent	0	0	0	0	0	0	0
	Part-time contract	0	0	0	0	0	0	0
	Casual	0	0	0	0	0	0	0
Grand total: all non-managers		18	78	0	0	0	0	96



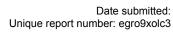




Reporting questionnaire

Gender equality indicator 1: Gender composition of workforce

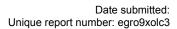
1 Do you have formal policies and/or formal strategies in place that SPECIFICALLY SUPPORT GENDER EQUALITY in relation to:
1.1 Recruitment? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.2 Retention? Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority
1.3 Performance management processes? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.4 Promotions? ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy ☐ Strategy is contained within another strategy ☐ No ☐ No, currently under development ☐ No, insufficient human resources staff ☐ No, don't have expertise ☐ No, not a priority
1.5 Talent identification/identification of high potentials?☑ Yes (you can select policy and/or strategy options)







	 ☐ Standalone policy ☐ Policy is contained within another policy ☐ Standalone strategy
☐ No, i	Strategy is contained within another strategy currently under development insufficient human resources staff don't have expertise not a priority
	Succession planning? (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy
☐ No, i	currently under development insufficient human resources staff don't have expertise not a priority
	Training and development? (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy
☐ No, i	currently under development insufficient human resources staff don't have expertise not a priority
	Resignations? (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy
☐ No, i	currently under development insufficient human resources staff don't have expertise not a priority
	Key performance indicators for managers relating to gender equality? (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy
☐ No, i	currently under development insufficient human resources staff don't have expertise not a priority
	Gender equality overall? (you can select policy and/or strategy options)







☐ Standalone policy
□ Policy is contained within another policy
☐ Standalone strategy
☐ Strategy is contained within another strategy
□ No
□ No, currently under development
No, insufficient human resources staff
☐ No, don't have expertise
☐ No, not a priority

1.11 You may provide details of other formal policies or formal strategies that specifically support gender equality that may be in place:
Code of Conduct, Diversity Policy

1.12 In the table below, please provide the NUMBER of new appointments made during the reporting period (by gender and manager/non-manager categories). This should include appointments from both external and internal sources such that if an existing employee is appointed to another role within the organisation (promotion or not), they would need to be included.

All appointments need to be included regardless of how they were made, for example through recruitment exercises, cold canvassing, previously-submitted resumes.

	Managers		Non-man	agers
	Female	Male	Female	Male
NUMBER of appointments made	4	6	5	12

1.13 In the table below, please provide the NUMBER of employees who were awarded promotions during the reporting period (by gender, employment status and manager/non-manager categories).

('Promotion' means where a person has advanced or been raised to a higher office or rank on an ongoing basis. Temporary higher duties are not considered a promotion. This does not typically include movement within a salary band unless it involves a move to higher office or rank.)

,	Managers		Non-mar	agers	
	Female	Male	Female	Male	
Permanent/ongoing full-time employees	1	1	2	3	
Permanent/ongoing part-time employees	0	0	0	0	
Fixed-term contract full-time employees	0	0	0	0	
Fixed-term contract part-time employees	0	0	0	0	
Casual employees	0	0	0	0	

1.14 In the table below, please provide the NUMBER of employees who have resigned during the reporting period (by gender, employment status, and manager/non-manager categories).

('Resigned' refers to employees who have given up their employment voluntarily, not those who are subject to employer-initiated terminations or redundancies.)

who are employer initiated terminations or redundanticos.							
	Managers		Non-managers				
	Female Male F		Female	Male			
Permanent/ongoing full-time employees	4	4	1	10			
Permanent/ongoing part-time employees	0	0	0	0			





	Managers		Non-mar	nagers
	Female Male		Female	Male
Fixed-term contract full-time employees	0	0	0	0
Fixed-term contract part-time employees	0	0	0	0
Casual employees	0	0	0	0

1.15 Should you wish to provide additional information on any of your responses under gender equality indicator 1, please do so below:

Gender equality indicator 2: Gender composition of governing bodies

- Your organisation, or organisations you are reporting on, will have a governing body/board as defined in the Workplace Gender Equality Act 2012 (Act). (In the Act, a governing body is defined as "the board of directors, trustees, committee of management, council or other governing authority of the employer".) For the purposes of reporting under the Act, this question relates to the ultimate or 'highest' governing body for your organisation. NB: if your governing body/board is located overseas, it still needs to be included.
- o For private or publicly listed companies, you will have one or more directors or a board of directors.
- o For trusts, the trustee is the governing body/board.
- o For partnerships, the governing body/board is likely to comprise all or some (if elected) partners.
- o For organisations whose governing body/board is the same as their parent entity's governing body/board, it is still deemed to have a governing body/board.
- o For religious structures, you may have a canonical advisor, bishop or archbishop.
- o For other structures that do not fall into any of the above categories, your committee of management would be considered your governing body/board.
- 2.1 Please complete the table below, ensuring data entered is based on the instructions in each column header. For each organisation, enter the number of women and men on that governing body/board (not percentage). If a target has been set to increase the representation of women on any of the governing bodies listed, please indicate the % target and the year it is to be reached.

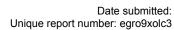
If your organisation's governing body/board is the same as your parent entity's governing body/board, you will need to enter your organisation's name but the details of your parent entity's governing body/board in the table below.

 -, - , - , - , - , - , - , - , - , - ,				
Organisation name	Gender and NUMBER of chairperson/s (NOT percentage)	Gender and NUMBER of other governing body/board members (NOT percentage)	% target for representation of women on each governing body/board	Year to be reached





		F (Chair)	M (Chair)	F	M	(enter 0 if no target has been set, or enter a % between 1- 100)	(in YYYY format; if no target has been set, leave blank)
01	Oldfields Holdings	0	1	0	3	0	
02	Oldfields Pty Ltd	0	1	0	3	0	
03	Oldfields Adavance Scaffold	0	1	0	3	0	
04	Adelaide Scaffold Solutions Pty Ltd	0	1	0	3	0	
05							
06							
07							
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09							
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30								
2.2 If a target relating to the representation of women has not been set for any of the governing bodies listed above, you may specify why below: Governing body/board has gender balance (e.g. 40% women/40% men/20% either) Currently under development Insufficient human resources staff Don't have expertise Do not have control over governing body/board appointments (provide details why): Not a priority Other (provide details):								
2.3 Do you have a formal selection policy and/or formal selection strategy for governing body/board members for ALL organisations covered in this report? Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, in place for some governing bodies/boards								
<u> </u>	No, currently un-	□ No, currently under development						

2.4 Partnership structures only: (only answer this question if your organisation operates under a partnership structure, ie is NOT an incorporated entity (ie Pty Ltd, Ltd or Inc), or an unincorporated entity).

No, do not have control over governing body/board appointments (provide details why):

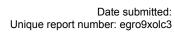
No, insufficient human resources staff

No, don't have expertiseNo, not a priorityNo, other (provide details):

Please enter the total number of female and male equity partners (excluding the managing partner) in the following table against the relevant WGEA standardised manager definitions. Non-equity (salaried) partners need to be included in your workplace profile.

Details of your managing partner should be included separately in the CEO row of your workplace profile.

NB: Please ensure that the composition of your governing body/board (which may include all or some of your equity partners below) is also entered in question 2.1.



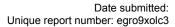




	Full- time females	Part- time females	Full- time males	Part- time males
Equity partners who ARE key management personnel (KMPs) (excluding your managing partner)	0	0	0	0
Equity partners who are "Other executives/General managers"	0	0	0	0
Equity partners who are "Senior managers"	0	0	0	0
Equity partners who are "Other managers"	0	0	0	0

2.5 Should you wish to provide additional information on any of your responses under gender equality indicator 2, please do so below:

Gender equality indicator 3: Equal remuneration between women and men
Do you have a formal policy and/or formal strategy on remuneration generally? Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, salaries set by awards or industrial agreements No, non-award employees paid market rate No, not a priority No, other (provide details):
Has a gender remuneration gap analysis been undertaken? (This is a payroll analysis to determine whether there are any gaps between what women and men are paid.) Yes. When was the most recent gender remuneration gap analysis undertaken? Within last 12 months Within last 1-2 years More than 2 years ago but less than 4 years ago Other (provide details):
No, currently under development No, insufficient human resources staff No, don't have expertise No, salaries for ALL employees (including managers) are set by awards or industrial agreements, AND there is no room for discretion in pay changes (for example because pay increases occur only when there is a change in tenure or qualifications) No, salaries for SOME or ALL employees (including managers) are set by awards or industrial agreements and there IS room for discretion in pay changes (because pay increases can occur with some discretion such as performance assessments) No, non-award employees are paid market rate No, not a priority No, other (provide details):







4.2 Should you wish to provide additional information on any of your responses under gender equality indicator 3, please do so below:

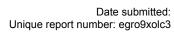
caring responsibilities
Do you provide employer funded paid parental leave for PRIMARY CARERS, in addition to any government funded parental leave scheme for primary carers? Yes. (Please indicate how employer funded paid parental leave is provided to the primar carer):
By paying the gap between the employee's salary and the government's paid parental leave scheme
☐ By paying the employee's full salary (in addition to the government's paid scheme), regardless of the period of time over which it is paid. For example, full pay for 12 weeks or half pay for 24 weeks
☐ As a lump sum payment (paid pre- or post- parental leave, or a combination) ☐ No
No, currently being considered No, insufficient human resources staff No, government scheme is sufficient No, don't know how to implement No, not a priority No, other (provide details):
Do you provide employer funded paid parental leave for SECONDARY CARERS, is addition to any government funded parental leave scheme for secondary carers? Yes, one week or greater (please go to 6.1) Yes, less than one week (please go to 6.2) No
 No, currently being considered No, insufficient human resources staff No, government scheme is sufficient No, don't know how to implement No, not a priority No, other (provide details):

How many female and male managers, and female and male non-managers, have utilised parental leave (paid and/or unpaid) during the past reporting period (this is to include employees still on parental leave who commenced this leave in another reporting period)?

	Primary care	r's leave	Secondary carer's leave			
	Female	Male	Female	Male		
Managers	2	0	0	0		
Non-managers	3	0	0	0		

8 Provide the NUMBER of employees who, during the reporting period, ceased employment during, or at the end of, parental leave (by gender and manager/non-manager categories).

This includes employees on parental leave that had commenced in another reporting period. Include situations where the parental leave was taken continuously with any other leave type. For example, a person may have utilised paid/unpaid parental leave, annual leave or other unpaid leave during a single block of 'parental leave'.



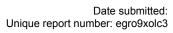




'Ceased employment' means anyone who has exited the organisation for whatever reason, including resignations, redundancies and dismissals.

	Female	Male
Managers	0	0
Non-managers	0	0

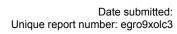
9 Do you have a formal policy and/or formal strategy on flexible working arrangements ☐ Yes (you can select policy and/or strategy options) ☐ Standalone policy ☐ Reliev is contained within another policy
☐ Policy is contained within another policy ☐ Standalone strategy
 ⊠ Strategy is contained within another strategy No
No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
☐ No, don't have expertise
No, don't offer flexible arrangements
No, not a priority
No, other (provide details):
9.1 You may indicate which of the following are included in your flexible working
arrangements strategy:
A business case for flexibility has been established and endorsed at the leadership level
Leaders are visible role models of flexible working
Flexible working is promoted throughout the organisation
☐ Targets have been set for engagement in flexible work☐ Targets have been set for men's engagement in flexible work
Leaders are held accountable for improving workplace flexibility
Manager training on flexible working is provided throughout the organisation
Employee training is provided throughout the organisation
☐ Team-based training is provided throughout the organisation
Employees are surveyed on whether they have sufficient flexibility
The organisation's approach to flexibility is integrated into client conversations
The impact of flexibility is evaluated (eg reduced absenteeism, increased employee
engagement)
Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel
Metrics on the use of, and/or the impact of, flexibility measures are reported to the
governing body/board
Do you have a formal policy and/or formal strategy to support employees with family
or caring responsibilities?
Yes (you can select policy and/or strategy options)
Standalone policy
☐ Policy is contained within another policy☐ Standalone strategy
☐ Strategy Strategy ☐ Strategy ☐ Strategy
No
No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
No, don't have expertise
No, not a priority
No, other (provide details):







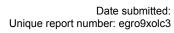
Do you have any non-leave based measures to support employees with family or
caring responsibilities (e.g. employer-subsidised childcare, breastfeeding facilities, referral
services)?
☐ Yes ⊠ No
□ No, currently under development
☐ No, insufficient human resources staff
No, don't have expertise
□ No, not a priority
No, other (provide details):
Do you have a formal policy and/or formal strategy to support employees who are
experiencing family or domestic violence?
Yes (you can select policy and/or strategy options)
☐ Standalone policy
☐ Policy is contained within another policy☐ Standalone strategy
☐ Strategy ☐ Strategy
⊠ No
No, currently under development
No, insufficient human resources staff
No, included in workplace agreement
☐ No, not aware of the need
No, don't have expertise
No, not a priority
No, other (please provide details):
Other than a policy and/or strategy, do you have any measures to support employees
who are experiencing family or domestic violence?
Yes - please indicate the type of measures in place (more than one option can be
selected):
Employee assistance program (including access to a psychologist, chaplain or
counsellor)
☐ Training of key personnel
A domestic violence clause is in an enterprise agreement or workplace agreemen
Workplace safety planning
Access to paid domestic violence leave (contained in an enterprise/workplace
agreement)
Access to unpaid domestic violence leave (contained in an enterprise/workplace
agreement)
Access to paid domestic violence leave (not contained in an enterprise/workplace agreement)
Access to unpaid leave
Confidentiality of matters disclosed
Referral of employees to appropriate domestic violence support services for
expert advice
☐ Protection from any adverse action or discrimination based on the disclosure of
domestic violence
☐ Flexible working arrangements
Provide financial support (e.g. advance bonus payment or advanced pay)
Offer change of office location
Emergency accommodation assistance
Access to medical services (e.g. doctor or nurse)
Other (provide details):
M No.
No □ No ourrently under development
No, currently under development







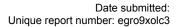
No, insufficier No, not aware No, don't have No, not a prio No, other (pro	of the ne e expertis rity	ed e	ста п					
14 Please ti conditions or pra indicates that a p	ctices are	employmen	o your em t term, co	ployees (pl	ease note	that not tien the thick that the thick the thick that the thick th	cking a bo e):	
	Managers Non-managers Female Male Female Male							
	Formal	Informal	Formal	Informal	Formal	Informal	Formal	Informa
Flexible hours of work						\boxtimes		\boxtimes
Compressed working weeks								
Time-in-lieu								
Telecommuting						Ш		
Part-time work	\boxtimes		\boxtimes					
Job sharing								
Carer's leave	\boxtimes							
Purchased leave								
Unpaid leave	\boxtimes		\boxtimes					
14.1 If there are any other employment terms, conditions or practices that are available to your employees, you may provide details of those below: 14.2 Where employment terms, conditions or practices are not available to your employees for any of the categories listed above, you may specify why below: Currently under development Insufficient human resources staff Don't have expertise Not a priority Other (provide details):								
gender equality in Gender equality is equality in the wo	ndicator 4 indicator 5 orkplace		so below	employees	on issues	concerning	g gender	
☐ No ☐ No, not needed (provide details why):								







No, insufficient numan resources staff No, don't have expertise No, not a priority No, other (provide details):
15.3 Should you wish to provide additional information on any of your responses under gender equality indicator 5, please do so below:
Gender equality indicator 6: Sex-based harassment and discrimination
Do you have a formal policy and/ or formal strategy on sex-based harassment and discrimination prevention? Yes (you can select policy and/or strategy options) Standalone policy Policy is contained within another policy Standalone strategy Strategy is contained within another strategy No No, currently under development No, insufficient human resources staff No, included in workplace agreement No, don't have expertise No, not a priority No, other (provide details):
16.1 Do you include a grievance process in any sex-based harassment and discrimination prevention policy and/or strategy? Yes No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):
17 Does your workplace provide training for all managers on sex-based harassment and discrimination prevention? ☑ Yes - please indicate how often this training is provided ('At induction' AND one of the other options can be selected): ☑ At induction ☑ At least annually ☐ Every one-to-two years ☐ Every three years or more ☐ Varies across business units ☐ Other (provide details):
 No No, currently under development No, insufficient human resources staff No, don't have expertise No, not a priority No, other (provide details):



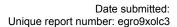




17.1 Should you wish to provide additional information on any of your responses under gender equality indicator 6, please do so below:

Other

Should you wish to provide details of any initiatives that you feel are particularly outstanding, or that have resulted in improved gender equality outcomes in your workplace, please enter this information below. (As with all of the questions in this questionnaire, any information you provide here will appear in your public report.)







Gender composition proportions in your workplace

Important notes:

- 1. Proportions are based on the data contained in your workplace profile and reporting questionnaire.
- Some proportion calculations will not display until you press Submit at step 6 on the reporting page in the portal. When your CEO signs off the report prior to it being submitted, it is on the basis that the proportions will only reflect the data contained in the report.
- If any changes are made to your report after it has been submitted, the proportions calculations will be refreshed and reflect the changes after you have pressed Re-submit at step 6 on the reporting page.

Based upon your workplace profile and reporting questionnaire responses:

Gender composition of workforce

1. the gender composition of your workforce overall is 19.0% females and 81.0% males.

Promotions

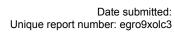
- 2. 0.0% of employees awarded promotions were women and 0.0% were men
 - i. 0.0% of all manager promotions were awarded to women
 - ii. 0.0% of all non-manager promotions were awarded to women.
- 3. 4.3% of your workforce was part-time and 0.0% of promotions were awarded to part-time employees.

Resignations

- 4. 0.0% of employees who resigned were women and 0.0% were men
 - . 0.0% of all managers who resigned were women
 - ii. 0.0% of all non-managers who resigned were women.
- 5. 4.3% of your workforce was part-time and 0.0% of resignations were part-time employees.

Employees who ceased employment before returning to work from parental leave

- . N/A women who utilised parental leave and ceased employment before returning to work
- ii. N/A men who utilised parental leave and ceased employment before returning to work
- N/A managers who utilised parental leave and ceased employment before returning to work were women
- iv. N/A non-managers who utilised parental leave and ceased employment before returning to work were women.







CEO sign off confirmation

Name of CEO or equivalent	Tony Grima
Confirmation CEO has signed the report	Yes
CEO Simustana	Date:
CEO Signature:	